# **VOTE 14**

## **GAUTENG PROVINCIAL TREASURY**

To be appropriated by vote in 2025/26 Responsible MEC Administering Department Accounting Officer

R 787 853 000 MEC for Finance and Economic development Gauteng Provincial Treasury Head of Department

### 1. OVERVIEW

### Vision

An agile and relevant Treasury that provides financial management leadership, that is responsive to the social and economic needs of Gauteng citizens.

### Mission

An activist Treasury that enables and promotes quality service delivery for the citizens of Gauteng through:

- Sustainable financial resource management for provincial and municipal institutions,
- Effective financial governance
- Effective audit services and
- Robust supply chain management

### Impact Statement

Inclusive socio-economic development, enabled through equitable resource allocation, fiscal sustainability, and good governance to improve the lives of Gauteng Citizens.

### Core functions and responsibilities

The functions of the Gauteng Provincial Treasury (GPT) are described in the PFMA (1999) and the Municipal Finance Management Act (MFMA, 2003). These can be summarised as follows:

- To manage the budget allocation for the GPG
- To ensure the instilling of fiscal discipline and corporate governance in the Province
- To ensure proper cash management
- To ensure the effective and efficient utilisation of resources value for money and compliance with all relevant legislation
- To develop, implement and monitor compliance with corporate governance norms and standards relating to provincial and local government
- To ensure adequate financial accountability.

### **Main services**

The mandate of GPT is to promote good governance by providing stewardship on all financial matters in the province:

Preparing the provincial budget and exercising control over the implementation thereof

Promoting and enforcing transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities

Monitoring and enforcing compliance of GPG institutions with various Acts.

In essence, the role of the department is to ensure that provincial strategies are funded through projects and other initiatives which are aligned to the theme adopted by the 7<sup>th</sup> Gauteng Administration - Gauteng of our Dreams – a province in step with itself and the nation' with the aim to improve economic prosperity and the quality of life and wellbeing of Gauteng citizens while working to reduce the unemployment rate, poverty rate and income inequality, and to ensure the realisation of the

NDP goals, the Government of National Unity (GNU) goals and the National and Provincial Medium Term Development Plan priorities.

### Alignment of Plans - National Development Plan and the MTDP priorities of the 7<sup>th</sup> Administration

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the National Development Plan (NDP) and the priorities as identified by the GPU, for the 7<sup>th</sup> Administration. The plan of the GPT is to ensure that the Medium Term Development Plan (MTDP) is realised and that it is adequately resourced.

The NDP is a long term vision for the country which provides a broad strategic framework to guide key government choices and actions, and focuses on the critical capabilities needed to transform the economy and society. The plan highlights that accelerated development in South Africa requires the active support of all citizens, leadership in all sectors that puts the country's collective interests ahead of narrow, short-term goals, and radically improved government performance. Some of the key objectives of the NDP are listed below:

- A state that is capable of playing a developmental and transformative role
- A public service immersed in the development agenda but insulated from undue political interference
- Relations between national, provincial, and local government that are improved through a more proactive approach to managing the intergovernmental system
- Strengthening local government

The Gauteng provincial plan adopted by the 7<sup>th</sup> administration is anchored by three strategic priority areas: Inclusive growth and job creation, poverty reduction and tackle high costs of living and a capable, ethical, and developmental state. The GPT will ensure that the strategies and policies that support the realisation of the provisions of the provincial plan are adequately resourced.

Medium-Term Development	National Priorities	Provincial Priorities	GPT Priorities
Plan			
GNU Outcomes			
<ul> <li>Inclusive Economic Growth and Job Creation</li> <li>Reduce poverty and tackle the high cost of living</li> <li>Investing in people through quality education and health care</li> <li>Rebuild the capability of the state</li> <li>Improve the delivery of basic services and stabilize local government</li> <li>Strengthen law enforcement agencies to address crime, corruption and GBVF</li> </ul>	<ul> <li>Inclusive Growth and Job Creation</li> <li>Poverty reduction and tackle high cost of living</li> <li>A Capable, Ethical and Development State</li> </ul>	<ul> <li>Inclusive economic growth and job creation</li> <li>Improved living conditions and enhanced health and wellbeing</li> <li>A capable, ethical, and developmental state</li> </ul>	<ul> <li>Revenue Enhancement Strategy towards stabilizing the finances of GPG</li> <li>Enhancement of our supply chain management process through modernization of the procurement processes</li> <li>Stabilizing the finances of Gauteng municipalities</li> <li>Infrastructure delivery enhancement</li> <li>Management of Compensation of Employees</li> </ul>

### TABLE 1: MTDP AND PRIORITIES APPLICABLE TO GPT

### External activities and events relevant to budget decisions

South Africa's economic prospects have deteriorated due to a slowdown in economic growth in its major trading partners owing to the war in Ukraine and the lingering effects of the COVID19 pandemic. The stubborn high food prices have kept inflation high and although headline numbers are receding, they currently remain above central bank targets.

Domestically, the inconsistent electricity supply capacity is reducing the sustainability of the recovery and have also led to higher levels of inflation, which has prompted the South African Reserve Bank (SARB) to raise interest rates. Lower economic growth will add more pressure on public finances, given the limited fiscal space.

To contain the growth in public debt, government continues to maintain its fiscal strategy of restricting growth in public expenditure. The main objective is to contain growth in compensation spending while increasing capital expenditure to support long-term economic growth. To support growth in the medium-term, government intends restoring the capacity of Eskom to ensure adequate energy supply in addition to the implementation of the rest of government's structural reforms. This will spur confidence and unlock private investment, particularly in sectors that were severely affected by COVID-19 containment measures and return the economy to levels of growth which is commensurate with reducing current levels unemployment, inequality, and poverty.

### Acts, rules and regulations

- Public Finance Management Act, 1999 (Act 1 of 1999) and Regulations
- Municipal Finance Management Act, 2003 (Act 56 of 2003)
- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Broad-Based Black Empowerment Act, 2003 (Act 53 of 2003)
- Gauteng Provincial Appropriation Act, 2019 (Act 7 of 2019)
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)
- State Liability Amendment Act, 2011 (Act 14 of 2011)
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000)
- Protection of Personal Information Act, 2013 (Act 4 of 2013)
- Employment Equity Amendment Act, 2022 (Act 04 of 2022)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Labour Relations Act, 1995 (Act 66 of 1995)
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000) and Regulations
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Public Service Act, 1994 (Act 103 of 1994) and Regulations
- Gauteng Finance Management Supplementary Act, 2018 (Act 1 of 2000)
- Disaster Management Act, 2002 (Act 57 of 2002), as amended, and Regulations
- The Compensation for Occupational Injuries and Diseases (COIDA) Amendment Act, 2022 (Act 10 of 2022) (assented to in April 2023)

### 2. REVIEW OF THE CURRENT FINANCIAL YEAR (2024/25)

The review is based on the priorities and outcomes of the department as contained in the 2024/25 APP, this plan is cascaded from the 2019 – 2024 Medium-Term Strategic Framework, while the department is in the process of finalising its Strategic Plan for the 2025 – 2030 term and the Annual Performance Plan for the 2025/26 financial year.

In line with the provincial priorities and its mandate, the department had formulated its own four key priority outcomes, as indicated below:

- Enhanced sound finances in the province
- Increased compliance with legislated prescripts
- Sustainable local government finances
- Reduced youth unemployment.

### Performance against these priorities is outlined below:

### Enhanced sound finances in the province

The objective of this key focus area is multipronged and focuses on three main elements: improving fiscal management and increased compliance that promotes clean governance and accountability; integrating and synergising budget and planning processes; and improving revenue collection.

The department aims to ensure effective functioning of the Provincial Revenue Fund and credible cash flow projections that result in optimal performance of the Provincial Investment Portfolio and a sustainable liquidity position in the province. In that regard, cash requisitions did not exceed provincial liquid assets (PRF cash and cash equivalents plus external investments). The department ensured that MTBPS and spatially referenced adjustment budgets were tabled in line with the prescribed timeframes. The department will continue to implement cost-cutting practices on cost containment items; this will be done during both budget formulation and operations. It will apply appropriate fiscal policy to inform budgets and performance management reviews of compensation of employees to ensure outcome, impact, efficiency, and productivity gains to inform budgets. The optimisation and diversification of own revenue collection is critical in augmenting the equitable shares and conditional grant funding allocations that the province receives. Up to the end of the period under review, 81 per cent of the approved appropriation has been collected. The Provincial Revenue Fund obtained unqualified audit opinion with no other matters.

### Increased compliance with legislated prescripts

This key focus area is critical as it aims to promote and enforce transparency and effective SCM in the province and enhance and protect organisational value. This will be achieved by providing independent, objective assurance and consulting services that add value to the operations of GPG through systematic evaluation of governance, risk management and controls that will fuel a culture of good governance in the province. The department has promoted accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in PFMA compliant institutions, while incorporating automated solutions in Gauteng government institutions. In improving audit outcomes, GPT strengthened internal controls throughout the province and provided assurance through implementation of internal audits.

The department has produced reports on spending on township-based suppliers including those participating in high value contracts. It has also conducted SCM compliance assessments. The department also tracked all internal audit recommendations in provincial departments and entities with Annual Internal Control Assessments also conducted. The department continued to monitor the payment of suppliers by provincial departments to ensure compliance with the 30 days supplier payment policy. In supporting payment of suppliers on time, for the financial year to date, the department ensured that 100 per cent of supplier invoices are submitted electronically. GPT paid all invoices received within the stipulated 30 days.

### Sustainable local government finances

The objective of this outcome is to build capacity and capability to strengthen financial management practices in municipalities.

In support of municipalities, the department held eighty-nine intergovernmental relations (IGR) engagements with relevant stakeholders as virtual platforms make it possible to have more engagements. As part of improving MFMA compliance by Gauteng delegated municipalities (across accountability cycle), quarterly assessments were conducted on all eight delegated municipalities to determine MFMA compliance. Further, eight assessments were carried out on the municipalities' adopted budgets to assess credibility of their budgets. Structured and targeted capacity building initiatives for delegated municipalities in Gauteng were also conducted and a gazette on provincial grants allocated to Gauteng municipalities was published. The department also produced reports on the implementation of the budget funding plans of delegated municipalities with unfunded budgets and also produced the Municipal Finance Hands on Support Programme (MFHSP) progress report. The Municipal Finance Hands-On Support Programme (MFHSP) is a hands-on support programme to delegated municipalities focusing on budgeting, revenue, and expenditure management, as well as asset and supply chain management.

### Gauteng municipalities audit outcomes

The local government overall audit outcomes improved in 2023/24, with eight out of the eleven municipalities receiving unqualified opinions, two of which were without findings. While most municipalities maintained the same outcomes as in the 2022/23 financial year, three improved their outcomes. No municipality within the Gauteng Province experienced a regression. We commend the Midvaal Local Municipality for sustaining its clean audit for eleven consecutive years and all other municipalities for sustaining their unqualified outcomes. The West Rand District Municipality's improvement from an outcome of unqualified audit with findings to unqualified audit with no findings is the result of rigorous reviews performed by the management working alongside other governmental institutions including the GPT.

### **Reduced youth unemployment**

The focus of youth development programmes is to expose graduates to real-time hands-on work experience to be better prepared for the labour market. As part of the Tshepo 1 million initiative to reduce youth unemployment, the department has ensured that for the period under review, ninety-three youth are placed on development programmes and the programme is ongoing with new recruits anticipated before the end of the financial year. This includes internships, learnerships and provision of external bursaries by the department to deserving students.

### 3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2025/26)

The outlook for the 2025/26 financial year in line with the strategic outcomes developed for the 7<sup>th</sup> Administration is as follows:

### Strengthened compliance with legislated prescripts

The administration programme plays a key role in establishing effective and ethical leadership and management, thus enabling the department to deliver on its mandate and core functions in its contribution toward the realisation of the Provincial Medium-Term Development Plan. In support of the MTDP priority three of Building a Capable, Ethical and Developmental State, the administration programme will contribute to the priority intervention of strengthening compliance and financial management as it seeks to consolidate efforts to ensure that the department continues to achieve an unqualified audit opinion throughout the medium term and aims for Financial Statements that are free from material misstatements, as well as a controlled internal environment that is compliant and is of good governance. The administration programme will also lead the department through the strategic planning processes where the department will develop the Annual Performance Plan and identify potential risks, and ensure measures are put in place to mitigate any impediments in achieving key priorities.

In support of the MTDP priority one of Inclusive Economic Growth and Job Creation, the department will continue to ensure timeous payments of invoices to service providers. To this effect, the GPT will use the Electronic Invoice Submission (EIS) automated process, which improves efficiencies, to ensure payment to its suppliers within 10 to 30 days after having received valid invoices. To combat youth unemployment and to create jobs for the youth, the department will continue to implement targeted initiatives such as learnerships, internship programmes and the appointment of youth as part of its staff establishment, to contribute towards a reduction in youth unemployment and contribute to skills development.

The administration programme will also focus on intensifying conversations pertaining to matters relating to gender-based violence, femicide and LGBTQI+, persons with disabilities, older persons, and military veterans. GPT will host various workshops and/or training sessions to promote and raise awareness. The department will also monitor the implementation of the employment equity targets as well as the procurement spend targets to empower women, youth, and persons with disabilities. The appointment and representation of women in senior management positions will remain a priority as the programme aims to maintain the 50% target stipulated by the government.

To strengthen compliance and financial management in the province, the Financial Governance (FG) programme will promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA. This service will be provided within GPG departments and entities by regulating financial management processes in these public institutions. The FG programme will continue to implement the Annual Financial Statements (AFS) automation project to GPG departments and begin the rollout phase to entities. The project will be implemented to provide support and oversight on compliance with section forty and fifty-five of the PFMA, to ensure the efficient and effective compilation of AFS and the reduction of misstatements to AFS, with the aim to ultimately improve the audit outcomes of GPG public institutions. GPT will also continue to monitor the implemented automated reporting platform for the current financial year to improve reporting capabilities and improve on turn-around times relating to the preparation and submission of compliance reports. This will be done to improve the quality of financial statements and to mitigate audit findings.

The Transversal Risk unit within the FG programme will continue to engage departments and entities in the Audit Committee Meetings to provide oversight responsibility on financial and non-financial performance of GPG departments, internal control systems, risk management, ICT, governance and to give counsel to the departments on any compliance with legal regulations. The approved Clean Audit Strategy will continue to be implemented through a multi-pronged collaborative effort between various stakeholders in the department's effort to promote clean and ethical governance in GPG (departments, entities, and delegated municipalities) and to address the issues that lead to wastage of government resources and a regression in audit outcomes. The FG programme will roll out the implementation of the EBPP (Electronic Bill Presentation and Payment) and E-commerce to reduce the handling of cash in the province, strengthening the state's capacity to deliver services and implementing efficiencies to address the gaps that have been identified in the collection of revenue. The programme will also continue to automate critical systems and extending existing solutions to other departments whilst developing data analysis mechanisms for the sustainability and growth of finances in the province. This will also be done in support of the MTDP priority three of building a capable, ethical, and developmental state by implementing the key action of advancing technological systems and digital solutions.

The Provincial Supply Chain Management (PSCM) programme plays a vital role in enforcing compliance in departments and public entities and trading entities and does this by monitoring the extent to which Supply Chain Management (SCM) guidelines are adhered to. Compliance with rules, regulations, norms, and standards in SCM is critical to ensure the attainment of government policy objectives. This will be done in support of MTDP priority three of building a capable, ethical, and developmental state, where the programme will seek to strengthen compliance and financial management and enhance governance, financial management, and compliance with supply chain prescripts and regulations.

The Open Tender Process continues to be a tool that fosters transparency, accountability, and good governance. Therefore, the PSCM programme will continue to monitor the implementation of the Open Tender framework in departments, public entities, and trading entities. The analysis of procurement plans, and subsequent monitoring of their implementation will ensure that the procurement plans align with the strategic objectives of the departments and public entities. The PSCM programme will also continue to enforce the Public Procurement Act whilst awaiting the enactment of the new Act. These areas of planned performance will collectively contribute towards strengthening compliance to legislative prescripts to ensure advanced socio-economic impact.

In rendering audit services in the Gauteng Province, the GAS programme aims to provide independent, objective assurance and consulting services that are designed to add value to and improve the operations of GPG institutions. This will be done through a systematic evaluation of governance risk management and controls, and to enhance and protect organisational value by providing formal risk-based planning processes and objective combined assurance, advice, and insight to fuel a culture of good governance in the province. For the seventh administration, the GAS programme will continue to focus on the SCM processes of departments and trading entities as well as providing consulting services on revenue enhancements to strengthen financial management within the province. This will promote compliance with financial norms and standards and do so by providing flexible audit plans that take into account emerging risks. This will be done in alignment to the Medium-Term Development Plan (MTDP) strategic priority three of building a capable, ethical, and developmental state. To realise the outputs indicated above and to remedy any identified gaps, the GAS programme will, amongst other activities, continue to build strong stakeholder relations, measure the effectiveness of internal audit as a function by issuing audit reports to its client departments and trading entities, monitor and improve the implementation of the internal audit recommendations to ensure that clients processes, and control environment improves. This practice fosters accountability and motivates prompt action in response to audit findings and will be done to strengthen compliance and financial management. GAS will also seek to collaborate with other combined assurance providers and give assurance to the audit committee and management of GPG departments and trading entities on the state of the internal control environment by compiling internal control assessments.

### Improved provincial and local public finance sustainability in the Gauteng Province

The SFRM programme will continue providing effective and efficient administration of fiscal resources in provincial institutions. In support of the Gauteng MTDP, the programme contributes to priority three of Building a capable, ethical, and developmental state, and will implement priority intervention of improving public finance sustainability and strengthening the fiscus. In doing this, the SFRM programme aims to contain the GPG wage bill within 60 per cent of the allocated budget as this will ensure effective utilisation of resources, obtain value for money, and ensure that CoE does not crowd out resources necessary for service delivery and improve the financial sustainability of the province. This will be reflected in the spatially referenced, gender responsive MTEF budget and adjustment to be tabled, that resources the MTDP.

The budget process will focus on underspending and conducting proper due diligence to cutting red tapes to improve SCM procurement processes. The publications of the Socio-Economic Review and Outlook and the Medium-Term Budget Policy Statement are critical in providing an overview of economic and socio-economic developments at global, national, and provincial levels. These budget documents support the provincial budgeting processes by providing relevant socio-economic data that informs policy decision making. These documents will be developed to ensure increased compliance with legislated prescripts that ensure efficient financial management.

Reliable cash flow forecasts will ensure that cashflows are in line with revenue streams, thereby keeping the provincial liquidity position at sustainable levels and ensuring the achievement of an unqualified audit opinion with no other matters for the Provincial Revenue Fund. This will be done to ensure compliance in building a capable, ethical, and developmental state. In doing more to ensure improved public finance sustainability and strengthening the fiscus, the department has reviewed the existing GPG Own Revenue Enhancement Strategy for the 7th Administration. The implementation of this strategy is aimed at ensuring efficiencies in collecting revenue for the province as well as resolving the debt management challenges in the province.

The department will continue to roll out the enhanced own revenue strategy with the objective of optimising own revenue and exploring alternative revenue streams to supplement funding for the MTDP, as well as to deal with the debt management challenges in the province. This will require optimal use of resources leveraging on conditional grants and new sources of revenue while digitising current revenue collection methods. The department will also conduct research on regulations that will allow the province to issue bond/ debt instruments. This will require a collaborative effort between the GPT, provincial and local government institutions. The targeted revenue collection will be inclusive of a growth percentage embedded in the appropriation growth; 1 per cent target added onto the 5.1 per cent in the main appropriation effectively adds up to 6.1 per cent growth rate in revenue collection.

The department will also develop a GPG Accrual Settlement Strategy that will deal with the verification of old invoices prior to payment, minimise the impact of accruals on infrastructure projects and the deployment of technological tools. The department will continue with conducting reviews of the infrastructure assessment reports for provincial departments to ensure alignment of infrastructure planning documents with the Spatial Planning and Land Use Management Act (SPLUMA) and the Spatial Development Frameworks linked to the District Development Model as it is positioned in relation to the NDP, MTDP and NSDF to enhance the overall system by synergising national, provincial, and local priorities in relation to the district and metro spaces. The department will focus on revenue generation and economic public-private partnerships (PPPs).

In contributing towards the MTDP priority three of building a capable, ethical, and developmental state, the programme will continue to lead coordinated efforts in supporting municipalities in Gauteng on the implementation of the MFMA. This will be accomplished through the participation and hosting of the intergovernmental relations (IGR) engagements with key stakeholders to foster coordination, collaboration and facilitate pertinent discussions on the effective and efficient management of finances within municipalities such as the assessments of grants available that can enhance the provincial fiscus and providing initiatives to ensure that unpaid utilities are settled by municipalities to ensure that municipalities are capacitated in rendering and delivering services. The engagements will also be hosted with the aim of improving planning and building greater alignment between municipal and provincial plans and strategies in line with the District Development Model One Plans to improve service delivery and the quality of living conditions of citizens in Gauteng. Some of the IGR platforms are also designed to capacitate municipal councillors and officials through information and knowledge sharing and amongst others, improve communication. The strategic IGR engagements will also provide a platform to escalate matters of non-compliance. Through structured and targeted capacity building initiatives, the programme will support officials in municipalities to enhance their knowledge and technical skills and capabilities to strengthen financial management practices and compliance with the relevant legislation.

The Provincial Treasury further procured the services of municipal finance experts who are deployed to delegated municipalities to provide technical support in terms of financial management and financial governance. It is further the intention of the provincial treasury to improve the knowledge and skills of financial governance structures like the audit committees, budget steering committees, municipal public accounts committees and the disciplinary boards of municipalities through this initiative and other relevant training initiatives. The capacitation of municipal councillors is also done through joint work with the South African Local Government Association and the Gauteng Department of Cooperative Governance and Traditional Affairs. This will be done in support of the MTDP key action of providing capacity building and technical support to municipalities and leverage the Division of Revenue Act (DoRA) for improved service delivery and efficiencies. Furthermore, the department will optimise its oversight role by conducting MFMA compliance assessments. These assessments will monitor the extent to which the MFMA is implemented in municipalities and identify gaps that require targeted interventions.

The importance of sustainable and credible municipal budgets cannot be overstated. By conducting budget assessments, the Municipal Financial Management (MFM) programme will determine whether municipal budgets are realistic, aligned with municipal goals, and capable of funding essential services over the long term, and aligned to the DDM. For municipalities with unfunded budgets, support will be provided by monitoring the implementation of the municipal budget funding plans. These interventions are designed to assist municipalities in creating financially sound budgets that contribute to sustainable operations and improved service delivery. To further strengthen municipalities' financial management practices, the MFM programme will implement targeted initiatives such as assessments on the interim and annual financial statements of municipalities in Gauteng, aimed at improving audit outcomes in Gauteng municipalities. This approach will advance the drive towards sustainable municipal finances and promote good governance in the delivery of services to Gauteng citizens. The programme will also contribute towards ensuring reduction in government debt owed by Gauteng Provincial Departments and strengthening compliance and financial management through oversight and enhanced governance, financial management, and compliance with supply chain prescripts and regulations to eliminate irregular, fruitless, and wasteful expenditure in municipalities.

### Enhanced enterprise development that ensures advanced socio-economic initiatives

The PSCM programme within the GPT will support provincial socio-economic transformation initiatives underpinned by the Township, Informal Settlements and Hostels (TISH) programme, by monitoring the 60 per cent spend on Gauteng townshipbased suppliers, and by providing supplier development initiatives like training to township-based suppliers. This training aims to enhance suppliers' understanding of the government procurement processes, and opportunities. The training workshops will also include women and youth-owned businesses, military veteran businesses as well as businesses owned by Persons with Disabilities, as identified by departments, and struggling corridors and designated groups. The implementation of these initiatives is in support of the MTDP priority one of inclusive economic growth and job creation.

Furthermore, the programme aims to strengthen support to SMMEs, co-operatives and designated groups through providing knowledge and expertise on improved access to funding, grants, and access to market initiatives. The programme seeks to support GPG institutions in providing oversight by developing procurement policies and implementing Treasury regulations developed from the Preferential Procurement Policy Framework Act.

### 4. **REPRIORITISATION**

Department reprioritised within compensation of employees to ensure alignment with the approved structure and goods and services to align funds within the programme. The reprioritisation of funds affects sustainable fiscal resources management by aligning within compensation of employees and Gauteng Audit services to accommodate cost pressures on training and development item. Furthermore, the department reprioritised funds from compensation of employees in Administration, Sustainable Resource Management, Financial Governance, and Municipal Financial Governance to fund the 7th Administration's priorities such as the development of a state-owned bank, state-owned pharmaceutical company, own Revenue Enhancement Strategy and Procure-to-pay Gautrain Management Agency Pilot System.

### 5. PROCUREMENT

The department continues to make strides in pioneering open and transparent procurement through the open tender process. This has continued to enhance the oversight role through proactive assurance in monitoring compliance with SCM prescripts. Ensuring open, transparent, and compliant to SCM practices will continue to be a strategic focus for the department.

The department will source or implement the following key projects through the open tender process: multi-disciplinary team to provide technical support to the Chief Directorate: Infrastructure Performance; Development of Information Verification System including support and maintenance.

The GPT continues to set the standard in terms of clean audits within the procurement space. The department will focus on improving its performance in achieving the provincial targets of procurement spend on the designated groups. The GPT has to formulate sound sourcing strategies in line with the prescripts to ensure an improved performance in empowering businesses owned by women, youth, people with disabilities, military veterans and businesses located in townships. This will ensure that the procurement spend of the department is representative of Gauteng's demographics and that it promotes equity.

### 6. RECEIPTS AND FINANCING

### 6.1 Summary of receipts

TABLE 14.1: SUMMARY OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Мес	lium-term estimate	es
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Equitable share	547 915	617 244	690 366	751 512	746 250	746 250	787 853	777 111	819 208
Total receipts	547 915	617 244	690 366	751 512	746 250	746 250	787 853	777 111	819 208

The equitable share spending of the department increased from R547.9 million in 2021/22 to R690.3 million in 2023/24. The main appropriation amounts to R751.5 million, and the revised estimates amount to R746.2 million in 2024/25. The allocation increases from R787.8 million in 2025/26 to R819.2 million in 2027/28. This increase in the allocation caters for the departmental plans to implement the approved structure with the additional funding provided for improvement of conditions of service and to implement the projects and programmes planned for the MTEF period.

The department's MTEF budget provides for various key projects and programmes, such as media services for the province's budget tabling day events and the implementation of the Infrastructure Performance across the three identified focus areas. The budget also provides for the Implementation Accounts Payable Robotic Process Automation and Automation of Financial Statement including support and maintenance, Price catalogue data solutions, Township Economic Revitalisation strategies that will assist department to achieve 30 per cent spending in township-based businesses, support to municipalities regarding the implementation of the municipal hands-on support programme and external training (i.e., annual financial statements, GRAP and the Institute of Internal Auditors training) as well as SCM interventions.

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Мес	lium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Tax receipts									
Sales of goods and services other than capital assets	532	525	615	621	621	621	665	696	727
Transfers received									
Interest, dividends and rent on land	634 031	1 108 424	1 724 593	713 355	713 355	933 143	745 298	779 582	814 663
Sales of capital assets	14								
Transactions in financial assets and liabilities	998	473	735	463	463	1 677	484	506	529
Total departmental receipts	635 575	1 109 422	1 725 943	714 439	714 439	935 509	746 447	780 784	815 919

TABLE 14.2: SUMMARY OF DEPARTMENTAL RECEIPTS

The sources of departmental receipts are interest earned on cash balances, staff parking fees and recovery of debts from previous financial years. The interest revenue accounts for 99.8 percent of the total revenue collected by the Department in each financial year.

The interest revenue increased from R635.6 million in 2021/22 to R1.7 billion in 2023/24 due to lower spending by other departments. The interest revenue budget is set conservatively given that an increased spending in the province would reduce the cash balances and result in lower interest revenue earned. For this reason, the overall revenue budget is set to increase from R746.4 million in 2025/26 to R780.8 million in 2026/27 and R815.9 million in 2027/28.

Sales of goods and services other than capital assets include staff parking fees. The sales increased from R532 000 in 2021/22 to R615 000 in 2023/24. The budget for sales of goods and services other than capital assets over the MTEF increases from R665 000 in 2025/26 to R727 000 in 2027/28. The availability of tender documents online enables service providers to download documents for free from the tender portal. This reduces the revenue collected from their sale.

### 7. PAYMENT SUMMARY

### 7.1 Key assumptions

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the NDP and the priorities as identified by the GPU, for the 7th Administration. The plan of the GPT is to ensure that the MTDP is realised and that it is adequately resourced.

The following key assumptions inform the budget: the revised inflation for the MTEF period is 4.5 per cent in 2025/26, 4.5 per cent in 2026/27 and 4.5 per cent in 2027/28. The departmental budget cuts on compensation of employees, goods and services were implemented in accordance with the allocation letter.

### 7.2 Programme summary

TABLE 14.3: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	lium-term estimate	es
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
1. Administration	125 106	171 098	176 525	167 215	173 342	173 342	173 975	182 500	190 716
2. Sustainable Fiscal Resource Management	83 387	84 974	94 297	102 235	99 235	99 235	118 559	117 529	122 819
3. Financial Governance	109 762	114 375	120 084	137 287	134 287	134 287	137 584	138 808	145 051
4. Provincial Supply Chain Management	90 029	88 029	95 055	111 156	112 656	112 656	116 895	114 650	119 810
5. Municipal Financial Governance	38 580	45 414	70 582	85 168	83 318	83 318	85 737	68 388	78 591
6. Gauteng Audit Services	101 051	113 354	133 823	148 451	143 412	143 412	155 103	155 236	162 221
Total payments and estimates	547 915	617 244	690 366	751 512	746 250	746 250	787 853	777 111	819 208

### 7.3 Summary of economic classification

TABLE 14.4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	545 237	603 303	681 081	748 657	736 018	735 706	784 920	774 019	815 977
Compensation of employees	473 398	513 428	566 451	648 646	624 408	620 590	669 385	685 859	716 727
Goods and services	71 839	89 875	114 630	100 011	111 610	115 116	115 535	88 160	99 250
Transfers and subsidies to:	2 102	3 121	4 122	1 599	3 998	4 310	1 621	1 696	1 772
Departmental agencies and accounts					1 654	1 654			
Non-profit institutions									
Households	2 102	3 121	4 122	1 599	2 344	2 656	1 621	1 696	1 772
Payments for capital assets	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Software and other intangible assets									
Payments for financial assets	38	92	1		1	1			
Total economic classification	547 915	617 244	690 366	751 512	746 250	746 250	787 853	777 111	819 208

The equitable share spending of the department increased from R547.9 million in 2021/22 to R690.4 million in 2023/24. The revised estimates amount to R746.3 million in 2024/25. Over the MTEF the baseline allocation decreases from R787.8 million to R757.9 million in 2025/26, from R824.8 million to R777.1 million in 2026/27 and 2027/28 amounts to R819.2 million due to the budget cuts as prescribed by Provincial Treasury. The budget cuts affected compensation of employees and goods and

services. Over the MTEF the baseline allocation increases to R787.9 million in 2025/26, R777.1 million in 2026/27 and R819.2 million in 2027/28.

Expenditure on compensation of employees increased from R473.4 million in 2021/22 to a projected amount of R620.6 million in 2024/25. The budget continues to grow in the 2025 MTEF period, from R669.4 million in 2025/26 to R716.7 million in 2027/28, which corresponds with the departmental plans to implement the new organisational structure that was approved by the DPSA. The budget for compensation of employees provides for all personnel related costs including the additional funding improvement of conditions of services.

On goods and services, the department has made provisions for key projects and initiatives over the 2025 MTEF period, such as the media services for the province's budget tabling day events and the implementation of the Infrastructure Performance across the three identified focus areas. The budget also provides for the Implementation of Accounts Payable Robotic Process Automation and Automation of Financial Statement including support and maintenance, automation of market price data collection business application, Township Economic Revitalisation strategies that will assist department to achieve 30 per cent spending township-based businesses, support to municipalities regarding the implementation of Municipal Standard Chart of Accounts (MSCOA) and General Advisors hands-on support programme (which is affected by budget cuts in 2025/26 2026/27 and 2027/28 due to the contract that expires at the end of 2025/26), and external training (i.e., annual financial statements, GRAP, Infrastructure Asset Management Training and continued professional development training for internal auditors). The budget also provides for own revenue enhancement strategy project to explore alternative sources of funding to supplement the existing constrained revenue streams and providing support to the establishment of State-Owned Developmental Bank and Pharmaceutical Company and the Procure-to-pay Gautrain Management Agency Pilot System in the 2025/26 financial year.

The expenditure for goods and services increases from R71.8 million in 2021/22 to R114.6 million in 2023/24. The revised estimates for 2024/25 are R115.1 million. The allocation for goods and services over the MTEF is R115.2 million for 2025/26, R88.2 million for 2026/27 and R99.3 million for 2027/28 due to budget cuts. This budget also provides for operational expenses such as property payments and administrative fees.

Transfers to households increases from R2.1 million in 2021/22 to R4.1 million in 2023/24, revised estimates amount to R2.6 million in 2024/25 and over the 2025 MTEF amounts to R1.6 million in 2025/26 to R1.8 million in 2027/28. This amount is for the provision of bursaries to external students.

Payments for capital assets expenditure increased from R538 000 in 2021/22 to R10.7 million in 2022/23 and reduces to R R5.2 million in 2023/24. The revised estimates budget in 2024/25 amounts to R6.2 million. Payments for capital assets fund the provision of tools of trade for departmental officials such as Laptops. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties. The allocation increases over the MTEF period from R1.3 million in 2025/26, to R1.5 million in 2027/28.

### 7.4 Infrastructure payments

N/A

### 7.4.1 Departmental infrastructure payments

N/A

### 7.4.2 Departmental Public-Private-Partnership (PPP) projects

The department does not have any PPP projects. The Provincial Treasury's oversight responsibilities for PPPs within the province are under Sub-programme: Infrastructure Management (Element: PPP unit).

### 7.5 Transfers

### 7.5.1 Transfers to public entities

N/A

### 7.5.2 Transfers to other entities

### TABLE 14.5: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES: GAUTENG PROVINCIAL TREASURY

	Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		tes	
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
FASSET					1 654	1 654			
Total departmental transfers					1 654	1 654			

During adjustment budget in 2024/25 financial year a provision of R1,6 million was made for unforeseen skills development levy.

### 7.5.3 Transfers to local government

N/A

### 8. PROGRAMME DESCRIPTION

### **PROGRAMME 1: ADMINISTRATION**

### Programme description

• To provide effective and ethical leadership, management, and administrative support to enable the Department to deliver on its mandate.

### **Programme objectives**

- To provide proactive political, strategic, and administrative support to the MEC.
- To execute the mandate of the Treasury.
- To ensure sound financial management in the GPT.
- To ensure compliance to good governance principles by providing corporate support services to the Department.
- To manage and coordinate the implementation of strategic management services.

Adjusted Revised Main Outcome Medium-term estimates appropriation appropriation estimate R thousand 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27 2027/28 1. Office of the MEC 10 531 7 6 9 3 8 269 11 127 8 5 9 5 8 5 9 5 9 624 9 1 5 9 9 571 2. Office of the HOD 2 990 11 447 13 729 14 737 14 471 14 471 16 002 16 737 17 489 3. Corporate Management 76 127 102 256 105 078 92 885 96 512 96 512 97 579 103 508 108 170 4. Financial Management 26 910 38 464 38 648 35 941 41 637 41 637 38 481 40 1 38 41 944 Services (CFO) 5. Strategy Management and Transformation 12 958 Program 8 548 11 238 10 801 12 525 12 127 12 127 12 289 13 542 Total payments and 125 106 171 098 176 525 167 215 173 342 173 342 173 975 182 500 190 716 estimates

TABLE 14.6: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: ADMINISTRATION

### TABLE 14.7: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	123 885	158 861	169 745	164 360	163 728	163 651	171 042	179 408	187 485
Compensation of employees	96 117	109 584	121 801	136 453	134 671	131 121	141 786	147 503	154 144
Goods and services	27 768	49 277	47 944	27 907	29 057	32 530	29 256	31 905	33 341
Interest and rent on land									
Transfers and subsidies to:	645	1 488	1 617	1 599	3 381	3 458	1 621	1 696	1 772
Provinces and municipalities									
Households	645	1 488	1 617	1 599	1 727	1 804	1 621	1 696	1 772
Payments for capital assets	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Software and other intangible assets									
Payments for financial assets	38	21	1						
Total economic classification	125 106	171 098	176 525	167 215	173 342	173 342	173 975	182 500	190 716

The expenditure for Administration programme increased from R125.1 million in 2021/22 to R176.5 million in 2023/24. The revised estimate for 2024/25 amounts to R173.3 million in line with the funding requirements of the programme. Over the MTEF, the budget allocation increases from R174 million in the 2025/26 financial year to R182.5 million in 2026/27 and R190.7 million in 2027/28.

Expenditure on compensation of employees increased from R96.1 million in 2021/22 to R121.8 million in the 2023/24 financial year. The revised estimate for 2024/25 amounts to R131.1 million. Over the MTEF, the budget allocation is R141.8 million in 2025/26, R147.5 million in 2026/27 and R154.1 million in 2027/28. The increase in compensation of employees is due to increase in capacity to support the growth in the department in terms of personnel and functions. The budget for compensation of employees for all personnel related costs.

The main cost drivers under goods and services are utilities, external audit costs, lease payments, communication, and property payments. The department also has various projects earmarked and catered for under goods and services such as the subscription to the media services monitoring programme and Corporate Performance and Evaluation Information Systems such as MERMS.

Payments for capital assets expenditure was R538 000 in 2021/22, R10.7 million in 2022/23 and R5.2 million in 2023/24. The revised estimate budget for 2024/25 amounts to R6.2 million. Over the MTEF, the budget allocation increases from R1.3 million in 2025/26 to R1.4 million in 2027/28. Payments for capital assets mainly fund the provision of tools of trade for departmental officials such as Laptops and desktops. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees, external bursaries for students and injury on duty claims.

### SERVICE DELIVERY MEASURES

### **PROGRAMME1: ADMINISTRATION**

	Estimated performance	Λ	Nedium-term estimate	S
Programme performance measures	2024/25	2025/26	2026/27	2027/28
AG audit outcome	Unqualified audit outcome	Unqualified audit opinion with no other matters in the audit report	Unqualified audit opinion with no other matters in the audit report	Unqualified audit opinion with no other matters in the audit report
% Of supplier payments paid within 30 days after receipt of valid invoice	100%	100%	100%	100%
Approved APP submitted to GPL as per prescribed timelines	2	28 February 2026	28 February 2027	28 February 2028
Approved departmental risk register produced as per prescribed timelines	1	31 March 2026	31 March 2027	31 March 2028
Number of reports submitted to OoP to monitor the implementation of GEYODI programmes	4	4	4	4
% Of women appointed at SMS level	50%	50%	50%	50%
% Of youth in development programmes comprising 10% of staff establishment	10%	10%	10%	10%
State-Owned Bank (SOB) established	New Indicator	SOB establishment approved by National Treasury/ DPSA	SOB Administration and Operations: General Notice promulgated by Gauteng Premier	SOB Established
State-Owned Pharmaceutical Company (SOPC) established	New Indicator	SOPC establishment approved by National Treasury/ DPSA	SOPC Administration and Operations: General Notice promulgated by Gauteng Premier	SOPC Established

### **PROGRAMME 2 : SUSTAINABLE FISCAL RESOURCE MANAGEMENT**

### **Programme description**

• To enforce the effective and efficient administration of fiscal resources at provincial institutions.

### **Programme objectives**

- To provide socio-economic research and analysis as well as ensure effective oversight over revenue.
- To ensure the effective and efficient administration of provincial and fiscal resources by departments, entities.
- To enhance and monitor infrastructure performance of provincial departments, entities, and municipalities.
- To promote and enforce transparency and effective management of the provincial financial assets' portfolio.
- To provide oversight, guidance and input into sector budget, planning, budget implementation and execution as well as monitoring and evaluation and report on financial and non-financial performance in provincial institutions.

TABLE 14.8: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

	Outcome			Main appropriation	· · · · · · · · · · · · · · · · · · ·			Medium-term estimates		
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28	
1. Programme Support/ Office of the DDG	3 049	3 305	3 552	5 353	4 941	4 941	15 094	5 851	6 114	
2. Budget Management	24 054	29 727	33 130	28 383	28 795	28 795	29 568	30 997	32 392	
3. Economic and Fiscal Policy Oversight	12 721	12 786	12 701	14 504	13 004	13 004	17 021	16 758	17 512	
4. Infrastructure Management	14 108	9 774	15 553	20 516	17 683	17 683	19 786	24 604	25 711	
5. Financial Asset and Liabilities Management	13 389	13 790	14 553	16 497	16 497	16 497	17 235	18 028	18 840	
6. Public Finance	16 066	15 592	14 808	16 982	18 315	18 315	19 855	21 291	22 250	
Total payments and estimates	83 387	84 974	94 297	102 235	99 235	99 235	118 559	117 529	122 819	

### TABLE 14.9: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	83 370	84 779	94 272	102 235	99 117	99 003	118 559	117 529	122 819
Compensation of employees	70 309	71 376	74 477	86 665	83 547	83 433	90 378	100 541	105 066
Goods and services	13 061	13 403	19 795	15 570	15 570	15 570	28 181	16 988	17 753
Interest and rent on land									
Transfers and subsidies to:	17	195	25		118	232			
Departmental agencies and accounts									
Households	17	195	25		118	232			
Payments for capital assets									
Buildings and other fixed structures									
Land and sub-soil assets									
Payments for financial assets									
Total economic classification	83 387	84 974	94 297	102 235	99 235	99 235	118 559	117 529	122 819

The filling of vacant positions on the newly approved structure caused the expenditure for Sustainable Fiscal Resource Management to increase from R83.4 million in 2021/22 to R94.3 million in 2023/24. The revised estimate for 2024/25 is R99.2 million. The budget is expected to increase over the MTEF from R118.5 million in 2025/26 to R122.8 million in 2027/28 to cover personnel costs and goods and services.

Expenditure on compensation of employees increased from R70.3 million in 2021/22 to R74.5 million in 2023/24. The revised estimate amounts to R83.4 million for 2024/25 financial year. The budget for compensation of employees over the MTEF increases from R90.4 million in 2025/26 to R100.5 million in 2026/27 and R105.1 million in 2027/28 to accommodate the requirements of the new approved organisational structure.

Expenditure on goods and services has increased from R13.1 million in 2021/22 to R13.4 million in 2022/23 and R19.8 million in 2023/24. The revised estimate amounts to R15.6 million. Over the MTEF, the allocation for goods and services increases to R28.2 million in 2025/26, R17 million in 2026/27 and R17.7 million in 2027/28. The main cost drivers under this programme are media services, reviews of the infrastructure assessment report for departments to ensure alignment of infrastructure planning documents and printing of provincial publications such as SERO, MTBPS, budget books and Own revenue enhancement project to explore alternative sources of funding to supplement the existing constrained revenue streams and providing support to the establishment of State-Owned Developmental Bank and a Pharmaceutical Company.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

SERVICE DELIVERY MEASURES
PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

	Estimated performance		Medium-term estimat	tes
Programme performance measures	2024/25	2025/26	2026/27	2027/28
Number of spatially referenced and gender responsive MTEF and adjustment budgets tabled in line with prescribed timeframes	1 MTEF spatially referenced budget tabled in line with prescribed timeframes	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes	1 MTEF spatially referenced, and gender responsive budget tabled in line with prescribed timeframes
	1 spatially referenced adjustment budgets tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tabled in line with prescribed timeframes	1 spatially referenced and gender responsive adjustment budget tablec in line with prescribed timeframes
% Of assessment reports of the submitted planning documents completed and submitted to the departments before the prescribed legislated timeframe	100%	100%	100%	100%
Cash disbursements to departments in line with appropriation	Cash disbursed to departments to not exceed appropriation	Cash disbursed to departments to not exceed appropriation	Cash disbursed to departments to not exceed appropriation	Cash disbursed to departments to not exceed appropriation
AG Audit outcome for the Provincial Revenue Fund	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters	Unqualified audit opinion with no other matters
% Increase in provincial own revenue collection	7.5% increase in provincial own revenue collection	Appropriation Growth+ 1% Increase in provincial own revenue collection	Appropriation Growth+ 1% Increase in provincial own revenue collection	Appropriation Growth+ 1% Increase in provincial own revenue collection
Number of SERO tabled together with the Main Budget	1 SERO publication tabled together with the Main Budget	1 SERO publication tabled together with the Main Budget	1 SERO publication tabled together with the Main Budget	1 SERO publication tabled together with the Main Budget
Number of MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget	1 MTBPS tabled together with the Adjustment budget
Number of Provincial Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published	2 Gazettes on allocations to schools and hospitals published
Number of legislated provincial reports produced according to the National Treasury (NT) timeframes (i.e., Departmental IYM reports and Entities' IYM reports)	12 IYM submissions for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments	12 Consolidated IYM reports for departments
	4 IYM submissions for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities	40 Individual IYM reports for entities
Revised Revenue Enhancement Strategy approved	New Indicator	Revised Revenue Enhancement Strategy approved	2 new revenue streams implemented	4 new revenue streams implemented
Debt collection agency appointed	New Indicator	Debt collection agency appointed	100% debt implementation appointed	100% debt implementation appointed
Number of annual tariff fee reviewed.	New Indicator	1 tariff fee reviewed annually	1 tariff fee reviewed annually	1 tariff fee reviewed annually

### **PROGRAMME 3: FINANCIAL GOVERNANCE**

### Programme description

• To promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA.

### **Programme objectives**

- To provide advisory services, monitor and enforce compliance with the PFMA.
- To provide oversight and managements of transversal financial systems and ensure compliance in the implementation of new provincial automation processes
- To manage and provide oversight on provincial audit and risk management services.
- To enforce the effective implementation of accounting practices and prepare accurate consolidated financial statements.

### TABLE 14.10: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: FINANCIAL GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
1. FG Programme Support	3 374	1 483	2 128	3 634	1 989	1 989	3 863	3 294	3 441
2. Provincial Accounting Services	55 193	55 444	60 197	65 802	65 271	65 271	67 764	70 890	74 079
3. Provincial Forensic Audits									
4. Transversal Internal Audit and Risk Management	17 795	19 125	18 949	22 548	19 194	19 194	22 477	19 372	20 244
5. Compliance	3 003	4 143	3 869	4 879	4 745	4 745	6 316	6 606	6 903
6. Transversal Financial Information Management Systems and SAP ERP Process and System Support	30 397	34 180	34 941	40 424	43 088	43 088	37 164	38 646	40 384
Total payments and estimates	109 762	114 375	120 084	137 287	134 287	134 287	137 584	138 808	145 051

TABLE 14.11: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	109 105	114 131	119 485	137 287	134 016	133 968	137 584	138 808	145 051
Compensation of employees	101 345	105 353	111 454	127 260	117 990	117 990	127 085	127 785	133 534
Goods and services	7 760	8 778	8 031	10 027	16 026	15 978	10 499	11 023	11 517
Interest and rent on land									
Transfers and subsidies to:	657	205	599		270	318			
Provinces and municipalities									
Households	657	205	599		270	318			
Payments for capital assets									
Machinery and equipment									
Software and other intangible assets									
Payments for financial assets		39			1	1			
Total economic classification	109 762	114 375	120 084	137 287	134 287	134 287	137 584	138 808	145 051

Expenditure for Financial Governance programme has increased from R109.8 million in the 2021/22 financial year to R120.1 million in the 2023/24 financial year. The 2024/25 revised estimate amounts to R134.3 million. The budget allocation over the MTEF period is R137.6 million in 2025/26, R138.8 million in 2026/27 and R145.1 million in the 2027/28 financial years. The increase will fund various system developments and enhancement projects as a commitment to modernising the public service for effective service delivery.

Expenditure on compensation of employees increased from R101.3 million in 2021/22 to R111.4 million in 2023/24. The revised estimate for 2024/25 amounts to R118 million. The budget increases over the MTEF from R127.1 million in 2025/26 to R133.5 million in 2027/28 over the MTEF period to fund the requirements of the approved new organisational structure.

Goods and services expenditure increased from R7.8 million in 2021/22 to R8 million in 2023/24. The revised estimate for 2024/25 is R16 million. Over the MTEF, the goods and services budget ranges between R10.5 million 2025/26 to R11.5 million in 2027/28. The spending focus over MTEF will be on Implementation of the Accounts Payable Robotic Process Automation and Automation of financial statement including support and maintenance and payment for audit committee members. These efforts are in line with the promotion of accountability through substantive reflection of financial activities as well as compliance with financial norms and standards.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

### SERVICE DELIVERY MEASURES PROGRAMME 3: FINANCIAL GOVERNANCE

	Estimated Performance		Medium-term estimates				
Programme performance measures	2024/25	2025/26	2026/27	2027/28			
Annual Financial Statements from GPG departments submitted to AGSA by prescribed timeframes	100%	15 Annual Financial Statements from GPG departments submitted by 31 May	15 Annual Financial Statements from GPG departments submitted by 31 May	15 Annual Financial Statements from GPG departments submitted by 31 May			
Annual Financial Statements from entities submitted to AGSA by prescribed timeframes	100%	15 Annual Financial Statements from entities submitted by 31 May	15 Annual Financial Statements from entities submitted by 31 May	15 Annual Financial Statements from entities submitted by 31 May			
Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	2023/24 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	2024/25 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	2025/26 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	2026/27 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines			
Number of departmental 30-day suppliers' payment compliance reports produced.	4	4	4	4			
% Of supplier invoices submitted electronically	90%	95%	95%	95%			
Number of audit committee cluster meetings held per quarter.	25	25	25	25			

### PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT

### **Programme description**

• To promote and enforce transparency and effective Supply Chain Management

### Programme objective

- To establish uniform SCM policy, norms and standards, governance mechanisms and to enforce compliance.
- To provide SCM client support within the GPG.
- To establish SCM transversal contract management and strategic procurement mechanisms.

TABLE 14.12: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
1. Programme Support/ Office of the DDG	16 569	6 988	8 357	17 381	17 921	17 921	17 167	11 710	12 237
2. SCM Norms and Standards, Governance, Compliance, Monitoring and Evaluation	11 977	16 534	15 296	18 160	17 647	17 647	20 338	21 336	22 297
3. Governance, Compliance, Monitoring and Evaluation									
4. SCM Client Support	34 794	37 099	39 827	43 346	41 781	41 781	44 268	44 866	46 885
5. Strategic Procurement									
6. Contract Management and Strategic Procurement	26 689	27 408	31 575	32 269	35 307	35 307	35 122	36 738	38 391
Total payments and estimates	90 029	88 029	95 055	111 156	112 656	112 656	116 895	114 650	119 810

TABLE 14.13: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	lium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	89 783	87 096	93 684	111 156	112 653	112 616	116 895	114 650	119 810
Compensation of employees	76 431	82 832	88 184	96 837	96 834	96 797	102 927	106 286	111 070
Goods and services	13 352	4 264	5 500	14 319	15 819	15 819	13 968	8 364	8 740
Interest and rent on land									
Transfers and subsidies to:	246	927	1 371		3	40			
Non-profit institutions									
Households	246	927	1 371		3	40			
Payments for capital assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets		6							
Total economic classification	90 029	88 029	95 055	111 156	112 656	112 656	116 895	114 650	119 810

Expenditure for Provincial Supply Chain Management programme was R90 million in 2021/22, R88 million in 2022/23 and R95 million in 2023/24 financial years. The revised estimate for 2024/25 amounts to R112.6 million to implement crucial interventions for improvement of supply chain management in the province. The allocation over the MTEF amount to R116.9 million in 2025/26, R114.7 million in 2026/27 and R119.8 million in 2027/28. These allocations provide for increasing the capacity in the various sub-units within the programme; for supplier development to support the Township Economy Revitalisation Strategy and automation of market price data collection business application. Expenditure on compensation of employees increased from R76.4 million in 2021/22 to R88.2 in 2023/24 million due to the filling of vacant posts on the new approved structure. The revised estimate for 2024/25 amounts to R96.8 million. Over the MTEF, the budget increases from R102.9 million in 2025/26 to R111.1 million in 2027/28 to capacitate the various business units within the programme.

Expenditure on goods and services R13.3 million in 2021/22, R4.3 million in 2022/23 and R5.5 million in 2023/24. The revised estimate for 2024/25 amounts to R15.8 million. The allocation for goods and services over the MTEF is R14 million for 2025/26, R8.4 million for 2026/27 and R8.7 million for 2027/28. Over the MTEF, focus will be on the funding of Township Economy Revitalisation Strategy, automation of market price data collection business application, Gautrain Management Agency Pilot System as well as other operational requirements.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

### SERVICE DELIVERY MEASURES

### **PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT**

	Estimated performance	Ν	Medium-term estimates		
Programme performance measures	2024/25	2025/26	2026/27	2027/28	
Number of SCM compliance registers produced for 14 departments.	56	56	56	56	
Number of SCM compliance registers produced for 8 Public Entities	32	32	32	32	
Number of preferential procurement spending reports produced on the spend towards township-based suppliers and designated groups in Gauteng	4	4	4	4	
Number of suppliers development initiatives provided to Gauteng township-based suppliers and companies owned by designated groups	8	8	8	8	
Number of reports produced on monitoring implementation of the procurement plan including the open tender process (OTP) by 14 departments	New Indicator	28	28	28	
Number of reports produced on monitoring implementation of the procurement plan including the open tender process (OTP) by 8 public entities	New Indicator	16	16	16	

### **PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE**

### **Programme description**

• To monitor, support and enable financial sustainability and viability in Local Government through improved compliance to the MFMA, enhanced fiscal discipline, effective cooperative governance and through the provision of capacity building initiatives.

### Programme objective

- Ensure optimal, sustainable financial management, appropriation of municipal budgets and monitor the effective and efficient compliance with the prevailing legal frameworks.
- To monitor, report on and promote via oversight assessments, training and support, municipal compliance with the Municipal Finance Management Act within the Local Government sphere in Gauteng.
- Oversight, support, and guidance in the implementation oof GRAP Standard, AFS and Asset Management
- Promote, encourage, and introduce vertical and horizontal interface collaboration of the relevant intergovernmental relations structures in local government on Gauteng
- The annual issuance of the Gauteng Municipal Socio-Economic Review and Outlook.

TABLE 14.14. CUMMADV OF DAVMENT	C AND ECTIMATEC DV CUD DDOCDAM	AE, MUNICIDAL EINANCIAL COVEDNANCE
TABLE 14.14: SUIVIVIARY OF PAYIVIENT	2 AND F211MATE2 BT 20B 5KORKAMIN	ME: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
1. Programme Support/Office of the DDG	16 939	13 610	24 522	27 938	29 621	29 621	28 863	14 894	22 690
2. Local Government Financial Services	12 880	14 770	19 696	21 291	21 331	21 331	19 420	21 157	22 109
3. Municipal Accounting Reporting and Asset Management		7 436	14 660	18 308	16 735	16 735	20 104	17 666	18 461
4. Municipal Compliance and Financial Management Support	8 761	9 598	11 704	17 631	15 631	15 631	17 350	14 671	15 331
Total payments and estimates	38 580	45 414	70 582	85 168	83 318	83 318	85 737	68 388	78 591

### TABLE 14.15: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	lium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	38 356	45 303	70 341	85 168	83 289	83 253	85 737	68 388	78 591
Compensation of employees	37 294	40 071	49 559	63 998	59 169	59 119	63 618	60 549	63 274
Goods and services	1 062	5 232	20 782	21 170	24 120	24 134	22 119	7 839	15 317
Interest and rent on land									
Transfers and subsidies to:	224	111	241		29	65			
Provinces and municipalities									
Households	224	111	241		29	65			
Payments for capital assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	38 580	45 414	70 582	85 168	83 318	83 318	85 737	68 388	78 591

Municipal Financial Governance spending increased from R38.5 million in 2021/22 to R70.6 million in 2023/24. The revised estimate for 2024/25 is R83.3 million. The allocation over MTEF amounts to R85.7 million in 2025/26, R68.4 million in 2026/27 and R78.6 million in 2027/28. Personnel spending increased from R37.3 million in 2021/22 to R49.5 million in 2023/24. The revised estimate for 2024/25 is R59.1 million. The budget increases from R63.6 million in 2025/26 to R63.3 million in 2027/28 over the MTEF

Expenditure on goods and services increased from R1.1 million in 2021/22 to R20.8 million in 2023/24 due to the introduction of the Municipal Hands on support consultants. The revised estimate for 2024/25 is R24.1 million. The allocation over the MTEF is R22.1 million for 2025/26, R7.8 million for 2026/27 and R15.3 million for 2027/28. The programme is affected by budget cuts in 2026/27 and 2027/28, especially on hands on programme. The revised estimate for 2024/25 is R24.1 million. The allocation over the MTEF is R22.1 million for 2025/26, R7.8 million for 2026/27 and R15.3 million for 2027/28. The programme is affected by budget cuts in 2026/27 and 2027/28.

The expenditure estimates over MTEF makes provision for the printing of gazettes, travel expenditure to municipalities, municipal IQ subscription as well as external training and development for municipalities. The projects that will be supported by the programme are Municipal Standard Chart of Accounts (MSCOA) and General Advisors hands-on support, and external training namely: Annual Financial Statements, GRAP, Infrastructure Asset Management Training and continued professional development training for internal auditors.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

	Estimated performance	Medium-term estimates					
Programme performance measures	2024/25	2025/26	2026/27	2027/28			
% Of IGR engagement recommendations/ resolutions tracked at delegated municipalities	101	100%	100%	100%			
Number of structured capacity building initiatives provided to municipalities in Gauteng.	5	5	5	5			
% Of MFMA compliance assessment recommendations tracked at delegated municipalities	32	100%	100%	100%			
Number of municipal budget assessments conducted.	24	24	24	24			
% Of assessment reports on the implementation of the submitted budget funding plans of delegated municipalities with unfunded budgets	24	100%	100%	100%			
Number of gazettes published on provincial grants allocated to Gauteng Municipalities	3	3	3	3			
% Of MFHSP recommendations tracked at delegated municipalities	New Indicator	100%	100%	100%			
Number of MERO published on allocation of resources and policy decisions	New Indicator	1	1	1			
% Reduction of debt owned by GPG departments to delegated municipalities in Gauteng (relating to 60-90 days and 90-120 days debt	New Indicator	20%	20%	20%			
% Of assessment reports produced on the submitted AFS by delegated municipalities	New Indicator	100%	100%	100%			

# SERVICE DELIVERY MEASURES

### **PROGRAME 6 : GAUTENG AUDIT SERVICES**

### **Programme description**

• To render audit services in the GPG departments and trading entities with the aim of improving internal control environment, risk management and governance processes.

### **Programme objective**

- Conduct quality assurance reviews to ensure audit compliance with the international standards for the professional practice of internal auditing of the Institute of Internal Auditors.
- Manage and ensure performance of risk and compliance audit for the GPG.
- Manage and conduct performance and computer audits for GPG departments.
- Report to the relevant Audit Committees about internal control in GPG

### TABLE 14.16: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
1. Programme Support/ Office of the DDG	12 728	15 755	21 577	23 826	22 716	22 716	24 894	24 538	25 642
2. Risk and Compliance Audit Services (Cluster1,2,3)	29 399	37 757	41 568	46 754	44 295	44 295	48 849	47 596	49 738
3. Risk and Compliance Audit Services (Cluster 4,5,6)	31 978	24 396	29 446	33 614	32 124	32 124	35 121	34 736	36 298
4. Performance and Computer Audit Services	26 946	35 446	41 232	44 257	44 277	44 277	46 239	48 366	50 543
5. Audit Centre of Excellence									
6. Financial Audit and Risk Compliance									
Total payments and estimates	101 051	113 354	133 823	148 451	143 412	143 412	155 103	155 236	162 221

TABLE 14.17: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	Medium-term estimates	
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	100 738	113 133	133 554	148 451	143 215	143 215	155 103	155 236	162 221
Compensation of employees	91 902	104 212	120 976	137 433	132 197	132 130	143 591	143 195	149 639
Goods and services	8 836	8 921	12 578	11 018	11 018	11 085	11 512	12 041	12 582
Interest and rent on land									
Transfers and subsidies to:	313	195	269		197	197			
Provinces and municipalities									
Households	313	195	269		197	197			
Payments for capital assets									
Machinery and equipment									
Payments for financial assets		26							
Total economic classification	101 051	113 354	133 823	148 451	143 412	143 412	155 103	155 236	162 221

Expenditure for Gauteng Audit Services programme increased from R101 million in 2021/22 to R133.8 million in 2023/24. The programme's expenditure is driven by compensation of employees as most of the audit work is personnel driven. Over MTEF, increasing the capacity of the programme is prioritised to enable the programme to deliver on its mandate that contributes towards the achievement of clean audits in the province.

Personnel costs increased from R91.9 million in 2021/22 to R121 million in 2023/24. The revised estimate amounts to R132.1 million in 2024/25. Over the MTEF, the budget allocation increases from R143.6 million in 2025/26 to R149.6 million in 2027/28. The programme is envisaged to increase its staff over the MTEF and is actively recruiting in the audit market and adopting various strategies to attract and retain audit talent.

The expenditure for goods and services increases from R8.8 million in 2021/22 to R12.6 million in 2023/24 .The revised estimate for 2024/25 is R11.1 million. The budget for goods and services over the MTEF increases from R11.5 million in 2025/26 to R12.6 million in 2027/28 financial year. Goods and services under this programme consist mainly of provision for specialised auditors who are not available internally, necessitating the augmentation of this gap by using consultants to assist with the execution of the specialised audits. Anticipate increases in support requirements for departments and entities for strengthening of internal controls and clean governance, hence no cuts have been implemented for this area.

The expenditure and revised estimate on transfers and subsidies relates to the payment of leave gratuities to former employees and injury on duty claims.

### SERVICE DELIVERY MEASURES PROGRAMME 6: GAUTENG AUDIT SERVICES

	Estimated performance	Λ	Nedium-term estimate	25
Programme performance measures	2024/25	2025/26	2026/27	2027/28
% Of audit reports issued to departments and trading entities against the approved audit plans	95%	95%	95%	95%
Audit committee approved risk- based audit plans for departments and trading entities submitted according to the Audit Committee timelines	19	31 March	31 March	31 March
% Of IA recommendations tracked at departments and trading entities	100%	100%	100%	100%
% Of internal audit reports issued on Auditor General's management report findings followed up through a follow-up audit	100%	100%	100%	100%
Number of annual internal control assessments compiled	19	20	20	20

# 9. OTHER PROGRAMME INFORMATION

# 9.1 Personnel numbers and costs

TABLE14.18: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS BY COMPONENT

	Actual		Actual	ıal				Revised estimate	estimate			Med	Medium-term expenditure estimate	nditure estim	ate		Average anr	Average annual growth over MTEF	over MTEF
	2021/22	'22	2022/23	/23	2023/24	24		2024/25	1/25		2025/26	'26	2026/27	127	2027/28	'28	202	2024/25 - 2027/28	8
R thousands	Personnel numbers1	Costs	Personnel numbers1	Costs	Personnel numbers1	Costs	Filled posts	Additional posts	Personnel numbers1	Costs	Personnel numbers1	Costs	Personnel numbers1	Costs	Personnel numbers1	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 – 6	339	69 441	339	85 200	340	88 193	223	75	298	92 117	305	98 213	305	103 533	305	108 194	0,8%	5,5%	14,9%
7 – 10	448	192 370	449	213 758	446	242 185	400		400	268 806	418	286 107	418	293 478	418	306 681	1,5%	4,5%	42,9%
11 – 12	179	121 613	179	126 574	178	135 621	152		152	150 514	161	164 355	161	165 728	161	173 188	1,9%	4,8%	24,3%
13 – 16	94	84 330	93	85 062	16	97 115	17		17	108 550	82	119 444	82	121 764	82	127 247	2,1%	5,4%	17,7%
Other	5	5 644	5	2 834	2	3 337	-		-	603	2	1 266	2	1 356	2	1417	26,0%	32,9%	0,2%
Total	1 065	473 398	1 065	513 428	1 060	566 451	853	75	928	620 590	968	669 385	696	685 859	968	716727	1,4%	4,9%	100,0%
Programme																			
1. Administration	324	96 117	324	109 584	320	121 801	217	75	292	131 121	300	141 786	300	147 503	300	154 144	%6'0	5,5%	21,3%
<ol> <li>Sustainable Fiscal Resource Management</li> </ol>	102	70 309	102	71 376	102	74 477	84		84	83 433	06	90 378	06	100 541	06	105 066	2,3%	8,0%	14,1%
3. Financial Governance	203	101 345	203	105 353	202	111 454	173		173	117 990	183	127 085	183	127 785	183	133 534	1,9%	4,2%	18,8%
4. Provincial Supply Chain Management	160	76 431	160	82 832	160	88 184	143		143	96 797	148	102 927	148	106 286	148	111 070	1,2%	4,7%	15,5%
5. Municipal Financial Governance	89	37 294	89	40 071	89	49 559	67		67	59 119	73	63 618	73	60 549	73	63 274	2,9%	2,3%	9,2%
<ol> <li>Gauteng Audit Services</li> </ol>	187	91 902	187	104 212	187	120 976	169		169	132 130	174	143 591	174	143 195	174	149 639	1,0%	4,2%	21,1%
Direct charges																			
Total	1 065	473 398	1 065	513 428	1 060	566 451	853	75	928	620 590	968	669 385	696	685 859	696	716727	1,4%	4,9%	100,0%
Public Service Act appointees not covered by OSDs	1 065	473 398	1 065	513 428	1 060	566 451	853	75	928	620 590	968	669 385	968	685 859	996	716 727	4%	4,9%	100,0%
Public Service Act appointees still to be covered by OSDs																			

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MTEF		% Costs of Total									100%
Average annual growth over MTEF	2027/28										4,9%
annual gro	2024/25 - 2027/28	el Costs growth rate									
Average a		Personnel growth rate									1,4%
		Costs									716 727
	2027/28										968
stimate		Personnel numbers1									6
enditure es	127	Costs									685 859
Medium-term expenditure estimate	2026/27	Personnel numbers1									968
Medi	'26	Costs									669 385
	2025/26	Personnel numbers1									968
		Costs									620 590
estimate	/25	Personnel numbers1									928
Revised estimate	2024/25	Additional posts									75
		Filled posts									853
	24	Costs									566 451
	2023/24	Personnel numbers1									1 060
le	23	Costs									513 428
Actual	2022/23	Personnel numbers1									1 065
	2	Costs									473 398
	2021/22	Personnel numbers1									1 065
		R thousands	Professional Nurses, Staff Nurses, and Nursing Assistants	Legal Professionals	Social Services Professions	Engineering Professions and related occupations	Medical and related professionals	Therapeutic, Diagnostic, and other related Allied Health Professionals	Educators and related professionals	Others such as interns, EPWP, learnerships, etc	Total

and the concurred structure would be incorporated in terms of projections for headcount in the next financial years. The Personnel numbers are in line with the department's plan to fill vacant posts and implement the new structure. The significant growth in personnel costs and numbers is to ensure that the Department continues to provide adequate posts. The department projects 968 posts throughout the 2025 MTEF. The department will continue to reprioritise and only fill critical posts in line with the availability of budget The decrease is due to posts being abolished. The base headcount is capped at 928 employees (inclusive of permanent, contract employees and interns) based on the funded The department's personnel costs increased from R473.4 million in 2021/22 to R566.5 million in 2023/24. Personnel numbers decreased from 1 065 in 2021/22 to 1 060 in 2023/24. oversight and technical support to GPG departments.

### 9.2 Training

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Number of staff	1 065	1 065	1 060	928	928	928	968	968	968
Number of personnel trained	619	400	420	440	440	440	110	155	220
of which									
Male	223	160	170	180	180	180	50	75	10
Female	396	240	250	260	260	260	60	80	12
Number of training opportunities	879	879	724	534	534	534	260	325	41
of which									
Tertiary	434	434	300	100	100	100	150	170	19
Workshops	371	371	350	360	360	360	30	45	5
Seminars	74	74	74	74	74	74	30	34	6
Other		-	-	-		-	50	76	11
Number of bursaries offered	163	220	260	270	270	270	150	170	19
	39	55	70	70	70	70	83	83	8
Number of learnerships appointed Number of days	25	28	18				-	20	2
spent on training	-	-	-	-	-	-	-	-	
Payments on training by programme									
1. Administration	746	725	1 088	693	693	693	724	757	79
2. Sustainable Fiscal Resource Management			535	727	677	594	760	795	83
3. Financial Governance		51	128	228	228	228	238	249	26
4. Provincial Supply Chain Management	137	132	709	900	900	900	940	983	1 02
5. Municipal Financial Governance	298	73	300	313	413	413	327	342	35
6. Gauteng Audit Services	304	426	576	79	119	206	1 083	1 587	1 65
Total payments on training	1 485	1 407	3 336	2 940	3 030	3 034	4 072	4 713	4 92

TABLE 14.19: INFORMATION ON TRAINING: GAUTENG PROVINCIAL TREASURY

The Skills Development Act, No.97 of 1998 as amended, stipulates that the department must set aside at least a minimum of 1 per cent of the personnel budget for Training and Development (T&D) matters to capacitate and develop its workforce. The GPT has been budgeting and spending over 1 per cent yearly given the scale of its development mandate for the benefit of both employees and unemployed youth. In 2023/24, 274 employees were granted financial assistance in the form of bursaries. Ninety-five interns appointed; eleven external students were awarded bursaries. Fourteen SAIPA accountant trainees continued with their learnership.

Over the MTEF, the department will continue to partner with no fee schools within the Gauteng Province with the intention to fund more external bursary students and ensure placement of unemployed youth equivalent to 10 per cent of staff establishment calculated by the end of 3rd quarter in different business units through programme such as internship and work integrated Learners (WIL). The initiative helps the department in building a pool of talent for possible appointment. Employees, especially women and persons with disability to be priorities for different training interventions earmarked to uplift them with bursary funds.

# ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

### TABLE 14.20: SPECIFICATION OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Tax receipts									
Sales of goods and services other than capital assets	532	525	615	621	621	621	665	696	727
Sale of goods and services produced by department (excluding capital									
assets)	532	525	615	621	621	621	665	696	727
Sales by market establishments	532	525	615	621	621	621	665	696	727
Transfers received from:									
Public corporations and private enterprises									
Fines, penalties, and forfeits						68			
Interest, dividends and rent on land	634 031	1 108 424	1 724 593	713 355	713 355	933 143	745 298	779 582	814 663
Interest	634 031	1 108 424	1 724 593	713 355	713 355	933 143	745 298	779 582	814 663
Sales of capital assets	14								
Other capital assets	14								
Transactions in financial assets and liabilities	998	473	735	463	463	1 677	484	506	529
Total departmental receipts	635 575	1 109 422	1 725 943	714 439	714 439	935 509	746 447	780 784	815 919

### TABLE 14.21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	545 237	603 303	681 081	748 657	736 018	735 706	784 920	774 019	815 977
Compensation of employees	473 398	513 428	566 451	648 646	624 408	620 590	669 385	685 859	716 727
Salaries and wages	414 181	446 094	490 988	542 606	537 309	535 382	561 245	574 219	600 061
Social contributions	59 217	67 334	75 463	106 040	87 099	85 208	108 140	111 640	116 666
Goods and services	71 839	89 875	114 630	100 011	111 610	115 116	115 535	88 160	99 250
Administrative fees	896	924	1 644	1 520	1 752	1 752	1 588	1 660	1 734
Advertising	4 910	11 331	12 910	5 885	5 760	5 732	6 148	6 430	6 720
Minor assets	26	62	149	382	25	25	399	417	436
Audit costs: External	3 807	3 811	3 999	4 885	4 475	4 547	5 104	5 354	5 595
Bursaries: Employees	3 945	3 238	6 092	3 104	3 104	3 104	3 243	3 392	3 545
Catering: Departmental activities	398	877	1 304	382	908	1 057	397	414	431
Communication (G&S)	2 845	3 156	2 950	842	1 666	2 343	879	920	961
Computer services	10 987	11 035	12 046	10 420	18 766	18 778	16 888	11 409	11 925
Consultants: Business and advisory services	28 409	19 581	42 309	51 977	54 390	54 359	58 338	32 764	41 365
Laboratory services									
Legal services (G&S)	1 121	3 977	1 383	624	624	728	652	682	713

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		lium-term estimate	
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Science and technological services									
Contractors	326	610	955	739	641	642	772	807	843
Agency and support/outsourc ed services	149	165	190	120	120	120	125	130	136
Fleet services (including government motor transport)	798	1 128	1 347	795	1 194	3 144	831	869	908
Consumable supplies	299	1 523	1 698	1 302	1 307	806	1 359	1 437	1 502
Consumables: Stationery, printing, and									
office supplies	678	1 214	1 472	1 910	1 446	1 446	1 996	2 035	2 126
Operating leases Rental and hiring	3 957	6 093	8 940	4 062	3 680	4 409	4 346	5 171	5 403
Property payments	3 468	13 844	5 834	3 519	3 510	3 510	3 676	4 598	4 805
Transport provided: Departmental activity									
Travel and subsistence	550	1 152	1 497	1 366	1 581	1 668	1 426	1 492	1 559
Training and development	1 485	1 407	3 178	2 940	3 030	3 034	4 072	4 713	4 924
Operating payments	2 227	2 464	2 272	2 675	3 066	3 066	2 708	2 851	2 977
Venues and facilities	558	2 283	2 461	562	565	846	588	615	642
Transfers and subsidies	2 102	3 121	4 122	1 599	3 998	4 310	1 621	1 696	1 772
Departmental agencies and accounts					1 654	1 654			
Provide list of entities receiving transfers					1 654	1 654			
Non-profit institutions									
Households	2 102	3 121	4 122	1 599	2 344	2 656	1 621	1 696	1 772
Social benefits	1 749	1 904	2 943		745	1 230			
Other transfers to households	353	1 217	1 179	1 599	1 599	1 426	1 621	1 696	1 772
Payments for capital assets	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Transport equipment									
Other machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Software and other intangible assets									
Payments for financial assets	38	92	1		1	1			
Total economic classification	547 915	617 244	690 366	751 512	746 250	746 250	787 853	777 111	819 208

### TABLE 14.22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		lium-term estimate	
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	123 885	158 861	169 745	164 360	163 728	163 651	171 042	179 408	187 48
Compensation of employees	96 117	109 584	121 801	136 453	134 671	131 121	141 786	147 503	154 14
Salaries and wages	84 092	95 409	104 285	106 438	116 339	112 470	109 554	114 061	119 19
Social contributions	12 025	14 175	17 516	30 015	18 332	18 651	32 232	33 442	34 94
Goods and services	27 768	49 277	47 944	27 907	29 057	32 530	29 256	31 905	33 34
Administrative fees	22	22	354	143	35	35	150	157	10
Advertising	525	959	733	567	442	442	592	619	6
Minor assets	26	62	149	382	25	25	399	417	4
Audit costs: External	2 642	2 928	2 946	3 255	2 845	2 965	3 401	3 572	3 7
Bursaries: Employees	3 945	3 238	6 092	3 104	3 104	3 104	3 243	3 392	3 5
Catering: Departmental activities	323	555	660	113	489	595	117	122	1
Communication (G&S)	2 845	3 154	2 950	842	1 666	2 342	879	920	9
Computer services	5 296	6 664	7 559	4 614	5 692	5 690	4 822	5 043	5 2
Consultants: Business and advisory services	212	610	901	285	865	921	298	311	3
Laboratory services Legal services									
(G&S) Science and technological	1 121	3 977	1 383	624	624	728	652	682	-
services Contractors	316	610	954	739	640	641	772	807	8
Agency and support/outsourc ed services	510	010	734	737	040	041	112	007	
Fleet services (including government motor transport)	798	1 128	1 347	795	1 194	3 144	831	869	ç
Consumable									
supplies Consumables: Stationery, printing, and	290	1 514	1 632	1 302	1 305	804	1 359	1 437	1!
office supplies	291	585	963	777	373	373	812	796	8
Operating leases Rental and hiring	3 957	6 093	8 940	4 062	3 680	4 409	4 346	5 171	5 4
Property payments Transport provided:	3 468	13 844	5 834	3 519	3 510	3 510	3 676	4 598	4 8
Departmental activity Travel and									
subsistence Training and	135	398	606	293	183	219	305	320	3
development	746	725	1 498	693	693	693	724	757	7
Operating payments Venues and	669	1 278	970	1 554	1 418	1 418	1 623	1 648	17
facilities	141	933	1 473	244	274	472	255	267	2
ansfers and ubsidies Departmental	645	1 488	1 617	1 599	3 381	3 458	1 621	1 696	15
agencies and accounts					1 654	1 654			
Provide list of entities receiving transfers					1 654	1 654			

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	lium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Households	645	1 488	1 617	1 599	1 727	1 804	1 621	1 696	1 772
Social benefits	292	271	438		128	378			
Other transfers to households	353	1 217	1 179	1 599	1 599	1 426	1 621	1 696	1 772
Payments for capital assets	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Transport equipment									
Other machinery and equipment	538	10 728	5 162	1 256	6 233	6 233	1 312	1 396	1 459
Software and other intangible assets									
Payments for financial assets	38	21	1						
Total economic classification	125 106	171 098	176 525	167 215	173 342	173 342	173 975	182 500	190 716

### TABLE 14.23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCES MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	83 370	84 779	94 272	102 235	99 117	99 003	118 559	117 529	122 819
Compensation of employees	70 309	71 376	74 477	86 665	83 547	83 433	90 378	100 541	105 066
Salaries and wages	62 571	63 397	66 049	72 844	73 455	73 341	76 823	84 494	88 29
Social contributions	7 738	7 979	8 428	13 821	10 092	10 092	13 555	16 047	16 77
Goods and services	13 061	13 403	19 795	15 570	15 570	15 570	28 181	16 988	17 75
Administrative fees	636	884	1 271	786	626	626	821	858	89
Advertising	4 353	10 355	11 873	5 266	5 266	5 238	5 502	5 755	6 01
Audit costs: External	640	502	583	993	993	993	1 037	1 085	1 13
Catering: Departmental activities	3	183	236	97	147	175	101	106	11
Computer services	31			138	298	298	144	151	15
Consultants: Business and advisory services	5 980	75	4 563	5 729	5 789	5 789	17 986	6 255	6 53
Laboratory services									
Legal services (G&S)									
Science and technological services									
Contractors									
Agency and support/outsourc ed services	149	165	190	120	120	120	125	130	13
Consumable supplies		1	1						
Consumables: Stationery, printing, and office supplies	121	154	303	575	515	515	601	629	65
Property payments									
Transport provided: Departmental				598					
activity Travel and	5	183	89	232	232	232	242	254	24
subsistence	5	183	89	611	232	232	242	254	26

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Training and development				727	677	594	760	795	831
Operating payments	1 143	798	573	803	803	803	753	856	894
Venues and facilities		103	113	104	104	187	109	114	119
Transfers and subsidies	17	195	25		118	232			
Departmental agencies and accounts									
Provide list of entities receiving transfers									
Households	17	195	25		118	232			
Social benefits	17	195	25		118	232			
Payments for capital assets									
Transport equipment									
Other machinery and equipment									
Payments for financial assets									
Total economic classification	83 387	84 974	94 297	102 235	99 235	99 235	118 559	117 529	122 819

### TABLE 14.24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	109 105	114 131	119 485	137 287	134 016	133 968	137 584	138 808	145 051
Compensation of employees	101 345	105 353	111 454	127 260	117 990	117 990	127 085	127 785	133 534
Salaries and wages	87 772	91 193	96 210	108 665	100 777	102 010	108 541	108 863	113 762
Social contributions	13 573	14 160	15 244	18 595	17 213	15 980	18 544	18 922	19 772
Goods and services	7 760	8 778	8 031	10 027	16 026	15 978	10 499	11 023	11 517
Administrative fees			1	6	6	6	6	6	6
Advertising			304						
Minor assets									
Audit costs: External	525	381	470	637	637	589	666	697	728
Catering: Departmental activities	3	16	2	48	48	48	50	52	54
Computer services	4 528	3 315	2 688	5 367	11 367	11 381	5 608	5 887	6 153
Consultants: Business and advisory services	2 682	5 005	4 150	3 338	3 338	3 338	3 510	3 693	3 859
Laboratory services									
Contractors	10				1	1			
Legal services (G&S)									
Agency and support/outsourc ed services									
Consumable supplies	7	3	3						
Consumables: Stationery, printing, and office supplies									

<ul> <li>Vote 14 – Gauteng Provincial Treasury EPRE - 2025/26</li> </ul>
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		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	lium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Property payments									
Transport provided: Departmental activity									
Travel and subsistence	5	7	34	208	206	191	217	226	2
Training and development		51	29	228	228	228	238	249	2
Operating payments			35	155	155	155	162	169	1
Venues and facilities			315	40	40	40	42	44	
Transfers and subsidies	657	205	599		270	318			
Households	657	205	599		270	318			
Social benefits	657	205	599		270	318			
Payments for capital assets									
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
Payments for financial assets		39			1	1			
Total economic classification	109 762	114 375	120 084	137 287	134 287	134 287	137 584	138 808	145 (

### TABLE 14.25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main Adjusted appropriation		Revised estimate	Medium-term estimates		
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	89 783	87 096	93 684	111 156	112 653	112 616	116 895	114 650	119 810
Compensation of employees	76 431	82 832	88 184	96 837	96 834	96 797	102 927	106 286	111 070
Salaries and wages	65 762	69 324	75 602	82 556	82 404	82 404	88 223	91 393	95 506
Social contributions	10 669	13 508	12 582	14 281	14 430	14 393	14 704	14 893	15 564
Goods and services	13 352	4 264	5 500	14 319	15 819	15 819	13 968	8 364	8 740
Administrative fees		14	15		500	500			
Advertising	32	17		52	52	52	54	56	59
Catering: Departmental activities	51	90	147	29	29	43	30	31	32
Computer services		1 056	1 178	301			6 000		
Communication		2							
Consultants: Business and advisory services	12 815	2 738	4 855	13 157	14 157	14 157	6 754	7 095	7 414
Laboratory services									
Legal services (G&S)									
Contractors									
Agency and support/outsourc ed services									
Consumable supplies	2	2	9						
Consumables: Stationery,									

Training and development	137	132	302	79	900	900	940	983	1 027
development	137	132	302	79	900	900	940	983	1 027
payments		60	33						
Venues and facilities	274	1 208	137	57	57	57	60	63	66
Transfers and subsidies	246	195	269		3	40			
Non-profit institutions									
Households	246	195	269		3	40			
Social benefits	246	195	269		3	40			
Other transfers to households									
Payments for capital assets									
Transport equipment									
Other machinery and equipment									
Software and other intangible assets									
Payments for financial assets		26							
Total economic classification	90 029	113 354	133 823	148 451	112 656	112 656	116 895	114 650	119 810

### TABLE 14.26: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	S
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Current payments	38 356	45 303	70 341	85 168	83 289	83 253	85 737	68 388	78 591
Compensation of employees	37 294	40 071	49 559	63 998	59 169	59 119	63 618	60 549	63 274
Salaries and wages	33 198	35 656	43 692	51 595	48 965	49 733	52 197	49 710	51 946
Social contributions	4 096	4 415	5 867	12 403	10 204	9 386	11 421	10 839	11 328
Goods and services	1 062	5 232	20 782	21 170	24 120	24 134	22 119	7 839	15 317
Administrative fees	238	4	3	585	585	585	611	639	668
Catering: Departmental activities	9	18	227	64	164	165	67	70	73
Computer services			621		110	110			
Consultants: Business and advisory services		4 306	17 749	19 031	21 454	21 454	19 884	5 502	12 876
Laboratory services									
Legal services (G&S)									
Science and technological services									
Contractors			1						
Agency and support/outsourc ed services									
Consumable supplies		1	1						

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	s
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28
Consumables: Stationery, printing, and office supplies	266	475	206	558	558	558	583	610	637
Property payments									
Transport provided: Departmental activity									
Travel and subsistence	108	316	507	464	681	694	485	507	530
Training and development	298	73	996	313	413	413	327	342	357
Operating payments			48	65	65	65	68	71	74
Venues and facilities	143	39	423	90	90	90	94	98	102
Transfers and subsidies	224	111	241		29	65			
Households	224	111	241		29	65			
Social benefits	224	111	241		29	65			
Payments for capital assets									
Transport equipment									
Other machinery and equipment									
Payments for financial assets									
Total economic classification	38 580	45 414	70 582	85 168	83 318	83 318	85 737	68 388	78 591

### TABLE 14.27: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Med	Medium-term estimates		
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28	
Current payments	100 738	113 133	133 554	148 451	143 215	143 215	155 103	155 236	162 221	
Compensation of employees	91 902	104 212	120 976	137 433	132 197	132 130	143 591	143 195	149 639	
Salaries and wages	80 786	91 115	105 150	120 508	115 369	115 424	125 907	125 698	131 354	
Social contributions	11 116	13 097	15 826	16 925	16 828	16 706	17 684	17 497	18 285	
Goods and services	8 836	8 921	12 578	11 018	11 018	11 085	11 512	12 041	12 582	
Administrative fees										
Catering: Departmental activities	9	15	32	31	31	31	32	33	34	
Computer services	1 132	1 056	1 178	301	1 299	1 299	314	328	343	
Consultants: Business and advisory services	6 720	6 847	10 091	10 437	8 787	8 700	9 906	9 908	10 354	
Consumable supplies		2	52		2	2				
Property payments										
Travel and subsistence	256	247	259	45	155	222	47	49	51	
Training and development	304	426	353	79	119	206	1 083	1 587	1 658	
Operating payments	415	328	613	98	625	625	102	107	112	
Venues and facilities				27			28	29	30	

	Outcome			come Main Adjusted Revised appropriation appropriation estimate				Medium-term estimates			
R thousand	2021/22	2022/23	2023/24		2024/25		2025/26	2026/27	2027/28		
Transfers and											
subsidies	313	195	269		197	197					
Households	313	195	269		197	197					
Social benefits	313	195	269		197	197					
Payments for capital assets											
Machinery and equipment											
Transport equipment											
Other machinery and equipment											
Payments for financial assets		26									
Total economic classification	101 051	113 354	133 823	148 451	143 412	143 412	155 103	155 236	162 221		